

## Award Fee Determination Scorecard Format

Contractor: CH2M Hill B&W West Valley LLC

Contract: Phase 1 Decommissioning - Facility Disposition

Contract Number: DE-EM0001529

Award Period: 06/29/2011 – 03/09/2020

Basis of Evaluation: Award Fee Plan (AFP) for Period: August 30, 2017 through February 28, 2018

Award Fee Available: \$455,965 Award Fee Earned: \$365,000 (80%)

Award Fee Adjectival Rating:

Safety, Health and Quality Management – Excellent

Business Administration – Very Good

Project Management – Very Good

Environmental & Regulatory Compliance – Good

The Contractor met the majority of performance goals and objectives for the period.

Significant Achievements: None

Significant Deficiencies: None

Safety, Health and Quality Management - The primary factors positively influencing the rating include a safety improvement as demonstrated by lower Total Recordable Case (TRC) rate and Days Away, Restricted/Transferred (DART) rate; QA personnel exhibiting excellent attention to detail with respect to inspection of Intermodal Containers (IMCs) being used for transport of Vitrification Facility demolition debris; progress in Safeguards and Security training, responsiveness, communication, and document production; attention to quality for the fire protection equipment procurement and retrofitting; continued high performance in the Maintenance Management Program; and the positive implement of improvements to the Work Control program. One area identified as needing improvement is Conduct of Operations (ConOps) for maintenance of spill response materials.

Business Administration - The primary factors that led to this assessment are the continuous support in all functional areas regarding quality and timely submittals of contract deliverables and continued commitment in the area of Cyber Security. CHBWW achieved more than 300% of its annual Strategic Sourcing goal. One issue was the major phone interruptions and lack of communication due to the upgrade of the phone system.

Project Management - The primary factors that led to this assessment include very good planning efforts for the initial demolition of the Vitrification Facility, as well as good planning efforts supporting waste shipping of the Vitrification demolition debris and Legacy Waste. Other key contributors include good partnering and planning to support document preparation. Additionally, good planning and use of mockups continue to benefit Main Plant Process Building (MPPB) deactivation activities. Some impacts were the overoptimistic assumptions that affected planned processing rates for Vitrification Facility demolition, vagueness of details in variance explanations, and lack of detail and logic in MPPB demolition readiness schedule.

Environmental & Regulatory Compliance – The primary factors that led to this assessment are all routine reports submitted were generally well organized, of good quality, and were submitted on time. CHBWV provided all necessary back up data to make DOE's review efficient. CHBWV continued to foster positive regulatory relations by partnering and providing excellent support. However, CHBWV did receive a Notice of Violation (NOV) letter from NYSDEC on November 20, 2017 for the failure to submit a permit application in accordance with the Water Withdrawal regulations by February 15, 2017, as required. In addition, CHBWV did not perform the annual MPPB stack inspection within the calendar year as planned, and has continued to delay the procurement of renewable energy credits (RECs) as required by the WVDP Site Sustainability Plan.

The DOE evaluation is consistent with the AFP, and the evaluation results in CHBWV earning in the range of \$346,533 to \$410,369 of the possible \$455,965 of award fee for this period.

An award fee of \$365,000 has been earned for the period of performance of August 30, 2017 through February 28, 2018.

The AFP for this contract is available at: [EMCBC.DOE.GOV](http://EMCBC.DOE.GOV)