

EMCBC FUNCTIONAL ANALYSIS
Office of Cost Estimating and Project Management Support

COST ESTIMATING STAFF CONTACT INFORMATION				
EMPLOYEE NAME	POSITION	PHONE	TEAM ASSIGNED	EMAIL ADDRESS
Brennan, Terry	Associate Director, Office of Cost Estimating & Analysis	(513) 246-0546	Office of Cost Estimating & Project Management Support (Cost Team)	terry.brennan@emcbc.doe.gov
Moe, Allen	Lead Cost Engineer	(513) 246-0230	Office of Cost Estimating & Project Management Support (Cost Team)	allen.moe@emcbc.doe.gov
Donaldson, Russ	Senior Cost Estimator	(513) 246-1373	Office of Cost Estimating & Project Management Support (Cost Team)	russ.donaldson@emcbc.doe.gov
Olszewski, Steve	Senior Cost Engineer	(513) 246-0231	Office of Cost Estimating & Project Management Support (Cost Team)	steve.obszewski@emcbc.doe.gov
Barry, Kevin	Cost Estimator	(513) 246-1371	Office of Cost Estimating & Project Management Support (Cost Team)	kevin.barry@emcbc.doe.gov
Mills, Michael	Cost Estimator	(513) 246-1372	Office of Cost Estimating & Project Management Support (Cost Team)	michael.mills@emcbc.doe.gov
Lori Erbele	Cost Estimator	(513) 244-0971	Office of Cost Estimating & Project Management Support (Cost Team)	lori.erbele@emcbc.doe.gov
	Office Fax	(513) 246-0039		

COST ESTIMATING FUNCTIONAL ASSIGNMENTS				
FUNCTION	POC	Phone	Backup POC	e-mail address
Assistant Director responsible for the Office of Cost Estimating and Project Management Support. This office supports EM's Mission by providing cost engineering and project management services. The OCE&PMS Cost Estimating Team leads EM's efforts to improve its cost estimating policies and practices that are essential to support successful EM acquisition, contract management, and project execution activities that are required for EM to fulfill its mission. The Project Management Support Team ensures project management, planning, and project control support provided to customers enables them to meet EM's goal of delivering projects within the original performance baseline, cost and schedule, and full capability of meeting mission requirements.	Brennan, Terry	(513) 246-0546	Allen Moe (Cost Estimating) & Margaret Marks (Project Management)	terry.brennan@emcbc.doe.gov
Cost Estimating Team				
Lead Cost Engineer, Team Lead, Independent Cost Estimates, Analyses & Reviews, EM CE&A Policies & Procedures development, Workload integration & resource management, CE&A lead for Moab, Mound, EMCBC, Savannah River Site, CE&A Contract Services, and ECAS (Historical Cost Analysis & Collection)	Moe, Allen	(513) 246-0230	Russ Donaldson	allen.moe@emcbc.doe.gov
Senior Estimator, Independent Cost Estimates, Analyses & Reviews, & ECAS development team. EMCBC CE&A Lead for West Valley, Idaho National Laboratory, Brookhaven National Laboratory, Argonne National Laboratory, & Oak Ridge Operations Office	Donaldson, Russ	(513) 246-1373	Michael Mills	russ.donaldson@emcbc.doe.gov
Senior Engineer, Independent Cost Estimates, Analyses & Reviews. EMCBC CE&A Lead for Richland, Nevada Site Office, Portsmouth & Paducah Project Office.	Olszewski, Steve	(513) 246-0231	Kevin Barry	steve.obszewski@emcbc.doe.gov
Estimator, Independent Cost Estimates, Analyses & Reviews, CE&A Toolkit development & management, USACE CE&A Integration and ECAS development team. EMCBC CE&A Lead for PPO, Stanford Linear Accelerator Project, Carlsbad GE Vallecitos Project, Fernald Closure Project.	Barry, Kevin	(513) 246-1371	Michael Mills	kevin.barry@emcbc.doe.gov
Estimator, Independent Cost Estimates, Analyses & Reviews, CE&A lead for records & information management. EMCBC CE&A Lead for Separations Process Research Unit, Office of River Protection, Los Alamos, Energy Technology Center, Lawrence Berkely National Laboratory, and SEFOR.	Mills, Michael	(513) 246-1372	Kevin Barry	michael.mills@emcbc.doe.gov
Cost Estimator, Independent Cost Estimates, Analyses & Reviews, CE&A Cost escalation model development & maintenance. EMCBC CE&A Lead for the Inhalation Toxicology Laboratory Project.	Erbele, Lori	(513) 244-0971	Allen Moe	lori.erbele@emcbc.doe.gov

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Project Management Support DIVISION

Customers	Lead	Alternative
SPRU	Jon Stickelman	John Shine
BNL	Jon Stickelman	John Shine
WV	Jon Stickelman	John Shine
Closure Sites (Mound, Fernald, Rocky)	Paul Lucas	Sue Smiley
ANL	Sue Smiley	Jon Stickelman
Moab	Paul Lucas	Lorie Howard
CBFO	Paul Lucas	Lorie Howard
ETEC	Lorie Howard	Sue Smiley
SLAC	Sue Smiley	Lorie Howard
PPPO	Jon Stickelman	John Shine
LLNL	Paul Lucas	Sue Smiley
NNSS	Paul Lucas	Sue Smiley
Sandia	Paul Lucas	Sue Smiley
LANL	Paul Lucas	Sue Smiley
LBNL	John Wood	Sue Smiley
Large Sites (ORP, ORO, RL, SRS, ID)	Jon Stickelman	Lorie Howard
EM-54 (Recovery Act Program)	Sue Smiley	Paul Lucas
EM-63 (Management System & Analysis)	Lorie Howard	Paul Lucas
EM-53 (Project Assistance & Assurance)	Lorie Howard	Jon Stickelman
EM-11 (Environmental Compliance)	Sue Smiley	Paul Lucas
EM-62 (Strategic Planning and Analysis)	Lorie Howard	Paul Lucas
NA-173 (NNSA Office of Environmental Operations)	Paul Lucas	Sue Smiley
LM-20 (Office of Site Operations)	Sue Smiley	Paul Lucas
SC-31.2 (Office of Facilities and Infrastructure)	Sue Smiley	Paul Lucas
MA-50 (OECM)	Jon Stickelman	Lorie Howard

PM Systems	Lead	Alternative
IPABS	Lorie Howard	Paul Lucas
PARS	Jon Stickelman	Lorie Howard
Primavera	Lorie Howard	Paul Lucas

Staff Assignment

5/26/2012

PMSO Function	Lead	Alternative
Project Management Organization/DOE Order 413.3B implementation	Lorie Howard	Paul Lucas
EMCBC Acquisition Advisory Board	Lorie Howard	Paul Lucas
Quarterly Project Reviews/Routine Project Reporting	Paul Lucas	Lorie Howard
Earned Value Management	Jon Stickelman	John Wood
Baseline Change Management	Lorie Howard	Paul Lucas
Performance Metrics & Milestones	Lorie Howard	Paul Lucas
Risk Management	Jon Stickelman	Paul Lucas
Schedule Management	Lorie Howard	Paul Lucas
Site Transition Planning	Sue Smiley	Paul Lucas
Project Management Policies and Procedures	John Wood	Lorie Howard
Budget Formulation and Life Cycle Planning	Sue Smiley	Jon Stickelman
Environmental Liability	Lorie Howard	Paul Lucas
Project Management Career Development Program	Lorie Howard	Paul Lucas
Historical Site Assessment	John Wood	Lorie Howard
Critical Decision 0	John Wood	Lorie Howard
Critical Decision 1	John Wood	Lorie Howard
Critical Decision 2/3	Lorie Howard	Jon Stickelman
Critical Decision 4	Sue Smiley	Paul Lucas
Post CD-4/ Project Closeout	Sue Smiley	Paul Lucas
Lesson Learned	Sue Smiley	Paul Lucas
Regulator and Stakeholder Relations	Paul Lucas	Sue Smiley
Environmental Regulations	Paul Lucas	Sue Smiley
Waste Management	Paul Lucas	Jon Stickelman
D&D	John Shine	Lorie Howard
Operations Activities	Paul Lucas	Lorie Howard
SPRU Onsite Support	John Shine	Jon Stickelman